

Master in Business engineering Focus Professional

MA-INGE | M-INGEF | 2023-2024

The programme integrates key differentiating courses reinforcing the links between the two disciplines of business development and engineering,

The programme consists in:

to shape the business engineers of tomorrow.

- ¹ A strong core of compulsory courses in the main disciplines of management (45 ECTS).
- ² An international experience through either (i) an international exchange in the very rich list of other universities, or (i) and international traineeship (25 ECTS).
- ³ Two applied seminars, representing practical experience: a field project and a strategy seminar (10 ECTS).
- ⁴ Two elective course pairs to be freely chosen among a rich catalog of course pairs, each one focusing on a particular metier (20 ECTS).
- ⁵ A final master's thesis, integrating a development course (20 ECTS).

Bloc 1 | M-INGEF | MA-INGE

Mandatory Courses

| GEST-S403 | Advanced Marketing (Chaire InBev-Baillet Latour) Sandra ROTHENBERGER (Coordinator) ⊙ 5 credits [lecture: 36h] ☐ first term ☐ English |
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| GEST-S406 | Advanced Strategy Timo Ehrig (Coordinator) and François FAELLI ① 5 credits [lecture: 36h] |
| GEST-S407 | Operations management Evelyne VANPOUCKE (Coordinator) ① 5 credits [lecture: 24h, tutorial classes: 12h, project: 12h] |
| GEST-S408 | Advanced Finance Hugues PIROTTE (Coordinator) ① 5 credits [lecture: 36h, tutorial classes: 24h] |
| GEST-S409 | Advanced accounting Pierre-Hugues BONNEFOY CUDRAZ (Coordinator) and Jean-Paul LOOZEN © 5 credits [lecture: 36h, tutorial classes: 24h] first term English |
| GEST-S414 | Banking and asset management Griselda DEELSTRA (Coordinator) and Mathias SCHMIT © 5 credits [lecture: 36h] |
| GEST-S482 | The digital firm Nicolas VAN ZEEBROECK (Coordinator) and Vincent LION ⊙ 5 credits [lecture: 36h, tutorial classes: 24h] ☐ first term ☐ English |
| GEST-S566 | Advanced entrepreneurship Olivier WITMEUR (Coordinator), Benjamin BEECKMANS and Bruno WATTENBERGH © 5 credits [lecture: 24h] |

Competences

Take 20 credits by choosing freely 2 pairs of courses, among the following competences*

*When a proposed pair contains 3 courses, please choose only 2

- ¹ Finance, Accounting and Control (FAC)
- ² Entrepreneurship, Strategy and Governance (ESG)
- ³ Technology and Operations Management (TOM)
- ⁴ Marketing (MKTG)

A total of 20 credits chosen from the following



FAC - Module 1

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| Two courses cn | nosen from the following |
|--------------------------|--|
| GEST-S400 (optional) | Market and Corporate Accounting BRUNO COLMANT (Coordinator) ③ 5 credits [lecture: 36h] |
| GEST-S446 (optional) | Comptabilité des coûts OLIVIER CHRISTOPHE (Coordinator) and Katty IMBERECHTS ② 5 credits [lecture: 24h, tutorial classes: 24h] Second term French |
| GEST-S485 (optional) | Advanced management control Fouad ELOUCH (Coordinator) © 5 credits [lecture: 24h] |
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| | FAC - Module 2 |
| Choose 2 out of | 3 |
| Two courses ch | nosen from the following |
| GEST-S466 (optional) | La criminalité financière dans le monde de l'entreprise Pierre-Hugues BONNEFOY CUDRAZ (Coordinator) ① 5 credits [lecture: 24h] |
| GEST-S486 (optional) | Enterprise-wide and sustainability-wise risk management Pierre Poncelet (Coordinator) ① 5 credits [lecture: 24h] |
| GEST-S501 (optional) | Audit Romuald BILEM (Coordinator) ② 5 credits [lecture: 24h] |
| | FAC - Module 3 |
| GEST-S428 (optional) | Corporate governance and Stewardship (Chaire Léo Goldschmidt) Marco BECHT (Coordinator) 3 5 credits [lecture: 24h] |
| GEST-S506 (optional) | Capital markets & investment banking CHRISTIAN DE HAAIJ (Coordinator) 3 5 credits [lecture: 48h] second term second t |
| | FAC - Module 4 |
| Chosse 2 out of | 3 |
| Two courses ch | nosen from the following |
| GEST-S497 (optional) | Modélisation mathématique en finance Carolina Laureti (Coordinator) ② 5 credits [lecture: 24h] |
| GEST-S503 (optional) | Financial econometrics Olivier SCAILLET (Coordinator) ② 5 credits [lecture: 24h, tutorial classes: 12h] |
| GEST-S531 (optional) | Financial history Kim OOSTERLINCK (Coordinator) ② 5 credits [lecture: 24h] |
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| CECT CECO | FAC - Module 5 |
| GEST-S569 (optional) | Derivatives, Financial risk management & Governance Hugues PIROTTE (Coordinator) and Frédéric VAN DER SCHUEREN 10 credits [lecture: 54h, tutorial classes: 24h] |
| | FAC - Module 6 |
| GEST-S4007 (optional) | Impact Investing Céline VAESSEN (Coordinator) and BRUNO FARBER ① 5 credits [lecture: 24h] |



| GEST-S499 (optional) | Promotion & Investissement Immobiliers: Principes fondamentaux Gaëtan PIRET (Coordinator) ⊙ 5 credits [lecture: 36h] |
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| | ESG - Module 1 |
| GEST-S484 (optional) | Innovation strategy Manuel HENSMANS (Coordinator) ② 5 credits [lecture: 36h] |
| GEST-S492 (optional) | Energy policy, sustainability & management Adel EL Gammal (Coordinator), Julien BLONDEAU and Michel HUART © 5 credits [lecture: 36h, seminars: 24h] first term English |
| GEST-S516 (optional) | Seminar of emerging technologies Marc BECQUET (Coordinator) ② 5 credits [seminars: 24h] |
| | ESG - Module 2 |
| GEST-S493 (optional) | The CEO Perspective Pierre GURDJIAN (Coordinator) © 5 credits [lecture: 48h] second term English |
| GEST-S494 (optional) | Managing errors in organisations (Chaire InBev Baillet Latour) Paul VERDIN (Coordinator) © 5 credits [lecture: 48h] |
| GEST-S498 (optional) | Negotiation Skills Claudia TOMA (Coordinator) and Avi Goldstein ⊙ 5 credits [lecture: 24h, seminars: 12h] |
| | ESG - Module 3 |
| GEST-S471 (optional) | Management and sustainable development: constraints and opportunities Eric MONAMI (Coordinator) o 5 credits [lecture: 36h, seminars: 36h] |
| GEST-S492 (optional) | Energy policy, sustainability & management Adel EL Gammal (Coordinator), Julien BLONDEAU and Michel HUART o 5 credits [lecture: 36h, seminars: 24h] first term seminars: 24h] |
| GEST-S496 (optional) | Research Seminar in Business History (Chaire Kurgan-van Hentenryk) Kenneth BERTRAMS (Coordinator) and Julien del Marmol • 5 credits [lecture: 24h] |
| | TOM - Module 1 |
| GEST-S420 (optional) | Advanced Data Science and Machine Learning Pierre DEVILLE (Coordinator) 3 5 credits [lecture: 36h, tutorial classes: 12h, project: 12h] |
| STAT-S401 (optional) | Analyse statistique multivariée Catherine DEHON (Coordinator) © 5 credits [lecture: 24h, tutorial classes: 12h] second term French |
| | TOM - Module 2 |
| Choose 2 out of | |
| Two courses ch | osen from the following |
| GEST-S423 (optional) | IP Management and Technology Transfer (Chaire Solvay) Bruno VAN POTTELSBERGHE (Coordinator) and Frédéric DE CONINCK ① 5 credits [lecture: 24h, tutorial classes: 12h] second term Second term |
| GEST-S450 (optional) | Project management FREDERIC HOFFMANN (Coordinator) ② 5 credits [lecture: 24h] |
| MECA-H409 (optional) | Design methodology Alain DELCHAMBRE (Coordinator) ② 5 credits [lecture: 24h, tutorial classes: 24h, personal assignments: 12h] ☐ first term ☐ English |
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MKTG - Module 1

Choose 2 out of 3



| Two courses chosen from the following | | |
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| GEST-S440 (optional) | Applied marketing analytics Sandra ROTHENBERGER (Coordinator) and Philippe MAUCHARD © 5 credits [lecture: 48h] end second term English | |
| GEST-S441 (optional) | Global marketing Virginie BRUNEAU (Coordinator) © 5 credits [lecture: 24h] end second term English | |
| GEST-S442 (optional) | Value-based pricing Sandra ROTHENBERGER (Coordinator) ⊙ 5 credits [lecture: 24h] | |
| | MKTG - Module 2 | |
| SEST-S491 optional) | Omnichannel & customer relationship strategies Virginie BRUNEAU (Coordinator) ① 5 credits [lecture: 24h] second term English | |
| EST-S508 optional) | Integrated communication - Communication intégrée : concepts et travaux pratiques Philippe BILTIAU (Coordinator) and HUGUES REY | |
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Master in Business engineering Focus Professional

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| MEMO-S505 | Master-Thesis/Mémoire |
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| | International Internship or Exchange programme |
| | ordinatrice Tamara Schuller ordinatrice Pascaline Flon. |
| One course chose | n from the following |
| HULB-S500 (optional) | Exchange programme ② 25 credits first and second terms |
| STAG-S500 (optional) | Credited internship with a critical mindset Jean-Nicolas Lambert (Coordinator), Xavier CLABOTS, Brigitte Marchand an Claudio Truzzi 2 25 credits [work placement: 600h] first term |
| | Courses depending on the timing of your Exchange/Internship |

| One course chose | n from the following |
|--------------------------|--|
| GEST-S4005 (optional) | Comportement organisationnel, leadership et éthique des affaires Michel VERSTRAETEN (Coordinator), Marek HUDON and Coline Serres ① 5 credits [lecture: 24h, tutorial classes: 24h] |
| GEST-S488 (optional) | Comportement organisationnel, leadership et éthique des affaires Michel VERSTRAETEN (Coordinator), Laurence BOOGAERTS, Marek HUDON and Olivier Malay 3 credits [lecture: 24h, tutorial classes: 24h] second term French |

Seminar and Field project

Seminar

You will be assigned to one of the following seminars

| One course chose | n from the following |
|-------------------------|---|
| GEST-S500 (optional) | Seminar of Business Strategy STEFAN DAB (Coordinator) ① 5 credits [seminars: 12h] |
| GEST-S524 (optional) | Seminar of Business Strategy Karim CHOUIKRI (Coordinator) 9 5 credits [seminars: 12h] second term French |
| GEST-S525 (optional) | Seminar of Business Strategy STEFAN DESCHEEMAEKER (Coordinator) |



| (optional) | ② 5 credits [seminars: 12h] |
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| GEST-S549 (optional) | Seminar of Business Strategy Fabian SEUNIER (Coordinator) ② 5 credits [seminars: 12h] |
| GEST-S577 (optional) | Seminar of Business Strategy CHRISTOPHE EVERS (Coordinator) and Hugues PIROTTE ① 5 credits [seminars: 12h] |
| GEST-S578 (optional) | Seminar of Business Strategy OLIVIER GILLEROT (Coordinator) and Nicolas Bloch 9 5 credits [seminars: 12h] |

Field Project

| Une course cnosei | n from the following |
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| GEST-S522 (optional) | Field project: Finance STEFAN DAB (Coordinator) ① 5 credits [seminars: 12h] |
| GEST-S523 (optional) | Field project: Marketing ① 5 credits [seminars: 12h] |
| GEST-S527 (optional) | Field project: Organisation Denis HERBAUX (Coordinator) ① 5 credits [seminars: 12h] |
| GEST-S528 (optional) | Field project: Healthcare Philippe VAN WILDER (Coordinator) ① 5 credits [seminars: 12h] |
| GEST-S529 (optional) | Field project: Human Resources Lucy VAN HOVE (Coordinator) ① 5 credits [seminars: 12h] |
| GEST-S530 (optional) | Field project: IT governance Georges ATAYA (Coordinator) ① 5 credits [seminars: 12h] |
| GEST-S538 (optional) | Field project Hugues PIROTTE (Coordinator) and Olivier WITMEUF ① 5 credits [seminars: 12h] |
| GEST-S562 (optional) | Field project: Finance ① 5 credits [seminars: 12h] |
| GEST-S563 (optional) | Field project: Non profit Nicolas JANSSEN (Coordinator) ① 5 credits [seminars: 12h] |

QTEM student specific course

GEST-S510 - Global Business analytics Challenge - 8 crédits - M. Michele Cincera et M. Antonio Pacifico